## Working With the Audit Commi ee: How CFOs Can Win Over Their Toughest Audience

## By Arun Dhingra

A strong relationship between a public company's chief financial o cer and its audit commi ee is critical if the board is to provide appropriate risk management and compliance oversight. But that relationship is also an unparalleled opportunity for the CFO to refine his or her communications competencies and gain experience achieving a comfort level with executives at

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of particular importance. Having a solid relationship with the audit commi ee gives you another avenue to do so—as well as a source of additional insight into the other side of the argument.

Many chief financial o cers understandably consider their interaction with the audit commi ee to be one of the most challenging parts of their job. But it's designed to be so. The CFO who embraces this fact will find the relationship highly rewarding while also making a considerable contribution to the organization's governance. It will also make the CFO a be er mentor should he or she one day end up si ing in an audit commi ee chair's seat.

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